

FY15

Justice System Planning and Information

Annual Report

This report covers Justice System information for Maricopa County, including system-level perspective and programming. The work of the MCJustice and Smart Justice Council is highlighted. As the annual report for Justice System Planning and Information (JSPI), the focus of this report is to inform the audience of our projects and programming. Justice agencies and County departments have contact information and hyperlinks available, as their considerable accomplishments are available to the public in a variety of formats.



Maricopa County Board of Supervisors FY15



District 1
Denny
Barney



District 2
Steve
Chucri,
Chair



District 3
Andy
Kunasek



District 4
Clint
Hickman



District 5*
Steve
Gallardo

*Marie Lopez Rogers
June 2014 – January 2015

County Manager



Tom Manos



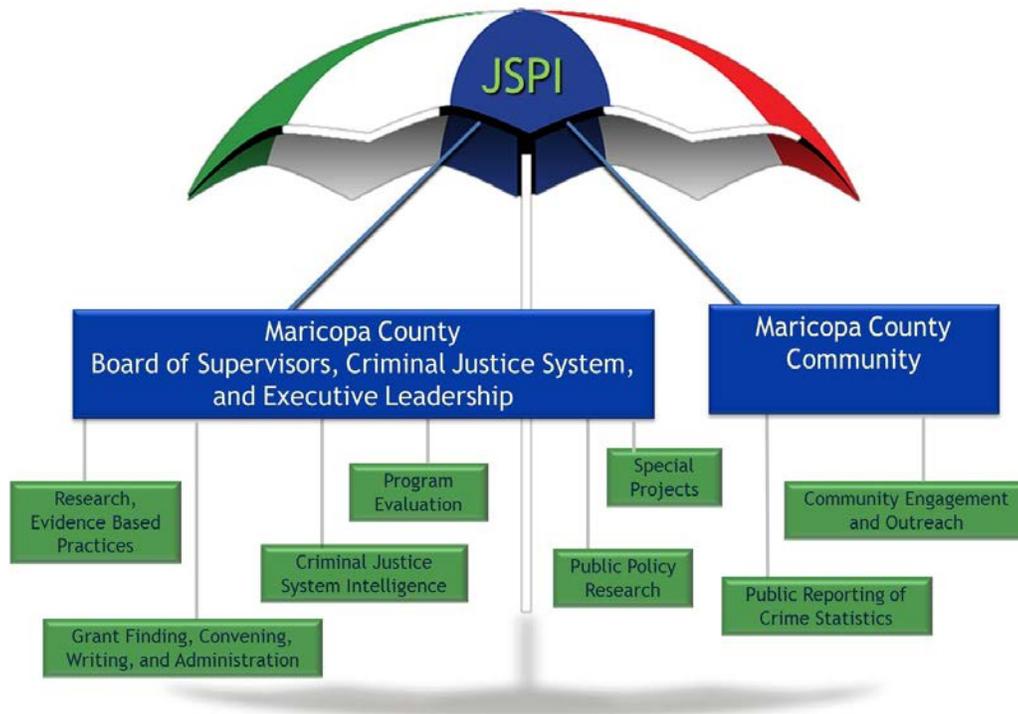
www.maricopa.gov

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Justice System Planning and Information (JSPI)

The mission of JSPI is to provide analytical support to County agencies, state/local governments and community groups to assist with improving criminal justice system processes and implement evidence-based prevention and intervention strategies.



Awards and Presentations

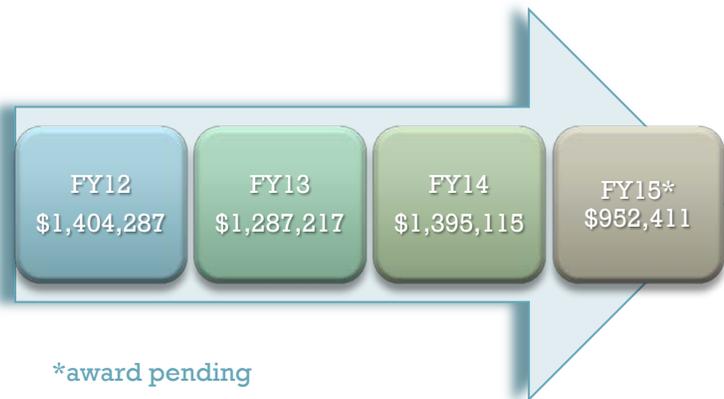
Maricopa County won 47 NACo awards in 2015. The full list of award winners is available at <http://www.maricopa.gov/communications/pdf/naco.pdf>. The justice system was well represented with several programs receiving recognition including:

- ✓ Adult Probation's Healthcare Initiative
- ✓ Integrated Health Care Enrollment for the Adult Criminal Justice Population
- ✓ eCACTIS – Electronic Court Automated Case Tracking and Imaging System
- ✓ Dependency Treatment Court
- ✓ Clerk of Superior Courts Court-2-Court (C2C)
- ✓ Re-engineering the Post-Conviction Relief Unit
- ✓ eRelease Order
- ✓ Firearms Reality-Based Training

Grant Administration

JSPI administers the federal Justice Administration Grants (JAG) for ten municipalities and four County Departments. These partnering agencies include the Cities of Avondale, Chandler, Glendale, Goodyear, Mesa, Peoria, Phoenix, Scottsdale, Surprise, Tempe and Gilbert. County departments receiving JAG funding include the Adult and Juvenile Probation Departments, the County Attorney's Office and the Sheriff's Office. JAG funding supports programming in

probation, jail reentry, prevention and intervention, gun violence prosecution and law enforcement (forensics, victim services, and mobile fingerprint ID system) for these partnering agencies. JSPI's administration supports partners in applying for funding, distribution of funds, and reporting. Each grant is active for four years.



Juvenile Justice

During FY15, JSPI focused on continuing development on a number of initiatives designed to strengthen the justice system and increase access and awareness to community services. These initiatives include the Maricopa County Juvenile System Mapping Project and the Community Resource Project. In addition, in support of the Juvenile Detention Alternatives Initiative (JDAI) project, an Adolescent Family Violence Training was developed with Juvenile Probation. The support for juvenile justice through these programs looks to address system level needs and products; to increase the success of Maricopa County's youth. The goal is to improve individual and public safety as the youth transition to adulthood.

Innovation

The Alliance for Innovation is a collaborative partnership of professionals from various disciplines committed to fostering a natural partnership in the Justice System's evolution towards evidence-based practices and decision making.

Alliance for Innovation Membership

Maricopa County joined the Alliance for Innovation on July 1, 2014. One of many benefits of the membership is the training and course opportunities available.



2015 Innovation Academy



Over the past eight years, the Alliance for Innovation and Arizona State University have collaborated to promote innovation in local government through a unique curriculum. This framework provides support for developing an innovative community project and encourages participants to recommend ways to strengthen the culture of innovation within the organization. The learning objectives are:

1. Understand the innovation process and how to integrate it into your organization.
2. Build cross functional teams which have the capacity to address organizational and community issues.
3. Expand organizational capacity for ongoing innovation.
4. Learn more about your organizational culture and how to cultivate leadership.
5. Undertake a new project which will make a contribution to the organization and/or address a community issue.

Maricopa County participated in the 2015 Innovation Academy with a cross-functional team from Justice System Planning & Information, Assistant County Manager 950, Public Defense Services, the Sheriff's Office, Correctional Health, Adult Probation and Education Services Agency. The Innovation Academy training started in August and culminated in April at the 2015 Transforming Local Governments (TLG) Conference.

The project that the Maricopa County Team initiated on was titled Breaking Gendered Assumptions. More information about the project can be found in the next section, Research and Evaluation.

Research and Evaluation

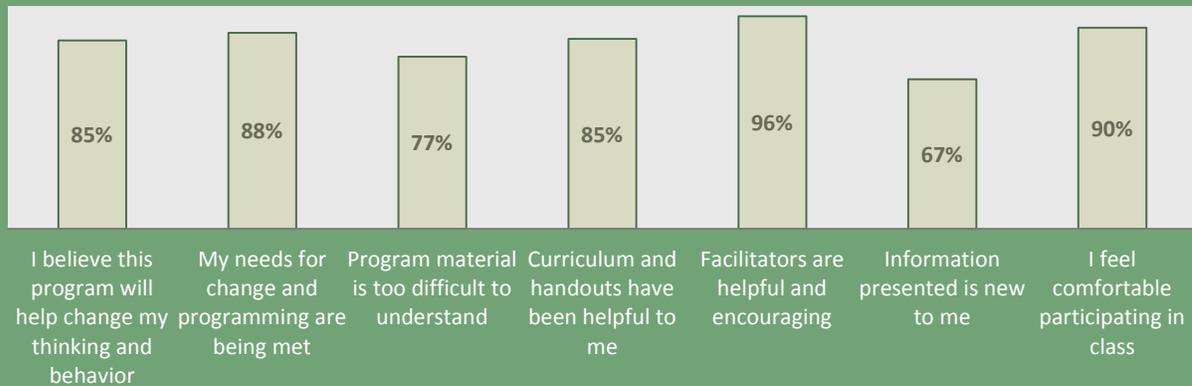
JSPI provides support through data analysis and the identification and reporting of trends to assist criminal justice stakeholders with evidence-based decisions for Maricopa County's Justice System. JSPI continued to produce and disseminate the monthly reports, a compilation of data trends from each of the agencies that comprise the Justice System (Courts, Probation, Sheriff's Office, and County Attorney's Office). These reports are available for the public at <http://www.maricopa.gov/CriminalJustice/Monthly.aspx>.

Research and program evaluation are a focal activity for JSPI. JSPI constructed numerous data analyses and visualizations in preparation for Smart Justice and MCJustice Council's strategic planning. In addition to providing data analysis, JSPI conducted program evaluations of the Peer Navigator and Thinking for a Change (T4C) programs.

Maricopa County offers T4C in the community to probationers, as well as to inmates in the jails. This evaluation was the first of its kind to be conducted in a jail setting, providing opportunities to address challenges and successes. Findings indicate a promising reduction in recidivism rates, as well as internal support and participants' belief in the program's ability to address challenges.

T4C Participants Believe in the Program

(n=177)



The Peer Navigator Program provides people with mental health diagnoses a peer to help them get settled into the community upon reentry. Findings indicate a reduction in recidivism specifically to people who received a *referral* to the program.

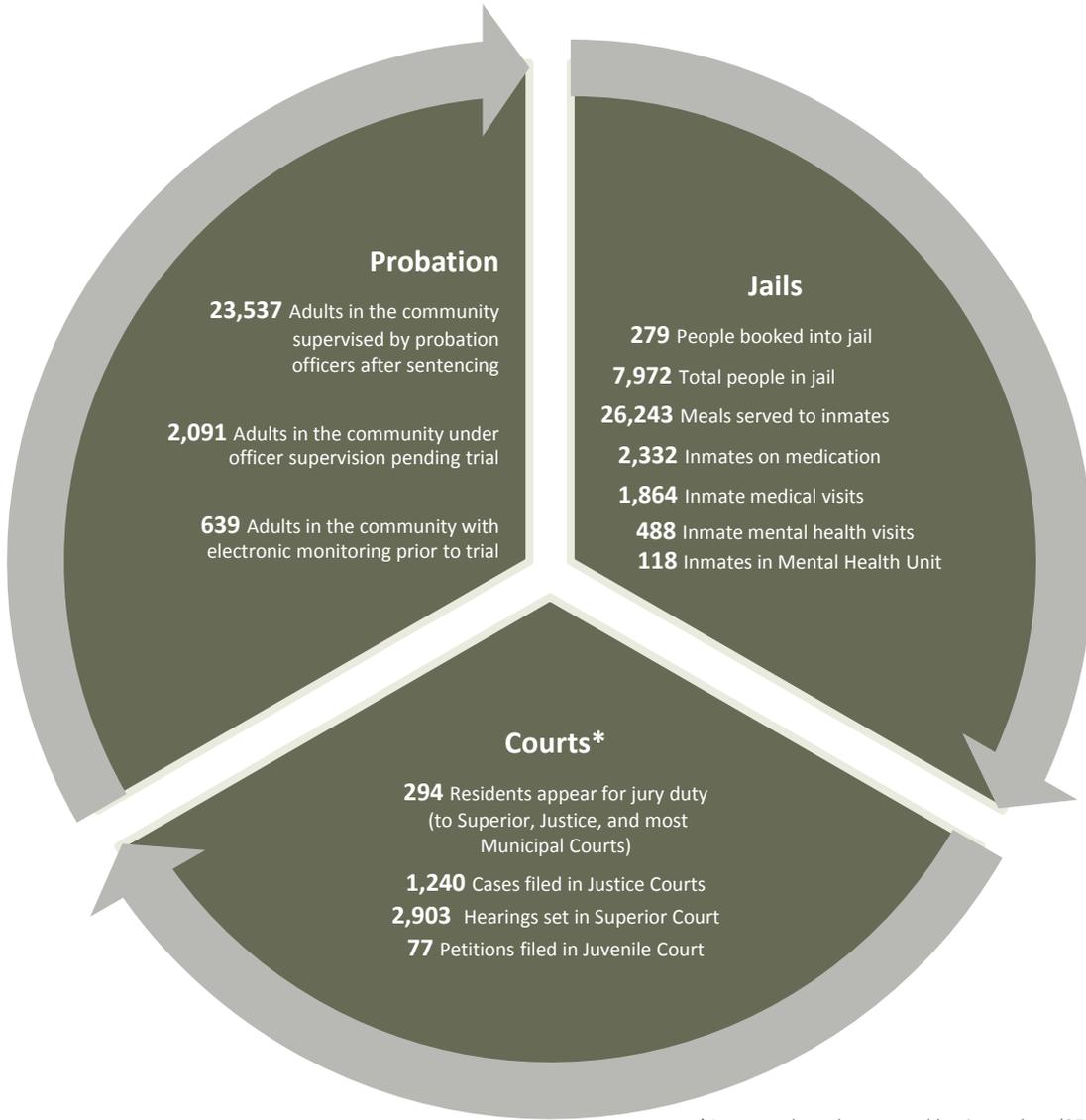
Researchers were involved in Maricopa County's inaugural Innovation Academy project. The



team consisted of representatives from several agencies within the criminal justice system of Maricopa County. The project, entitled *Breaking Gendered Assumptions*, was an exploratory qualitative study of women involved in the justice system and women with justice involved dependents. The needs of women offenders have not been studied to the extent of male offenders, often leading to inappropriate services and treatments being provided. The study found that women offenders in Maricopa County have similar pathways to offending as women across the nation, though an emerging theme specific to this sample

included the role of health crises as a turning point. It appears that health crises of a loved one while the offender was in their adolescence (10-14 years of age) are a common transition point toward justice involvement.

Typical Workday in Maricopa County's Criminal Justice System



Maricopa County Justice System Budget

FY14 Budget

DEPARTMENT/OFFICE	GENERAL FUND (\$)	DETENTION FUND (\$)	GRANT/OTHER FUNDS (\$)	TOTAL (\$)
ADULT PROBATION	41,835,539	23,515,048	16,861,392	82,211,979
CLERK OF THE SUPERIOR COURT	32,330,898	-	9,472,733	41,803,631
CONSTABLES	2,749,646	-	-	2,749,646
CORRECTIONAL HEALTH	3,123,860	55,107,821	50,000	58,281,681
COUNTY ATTORNEY	70,940,676	-	22,287,191	93,227,867
INTEGRATED CRIM JUSTICE INFO (ICJIS)	-	1,564,383	-	1,564,383
PUBLIC DEFENSE SYSTEM	97,319,898	-	2,643,802	99,963,700
JUSTICE COURTS	15,792,908	-	7,943,603	23,736,511
ASSISTANT COUNTY MANAGER 950	797,624	404,698	317,688	1,520,010
JUVENILE PROBATION	15,428,434	30,773,784	8,569,575	54,771,793
MEDICAL EXAMINER	7,776,675	-	63,614	7,840,289
SHERIFF	87,034,879	186,669,903	24,631,583	298,336,365
SUPERIOR COURT	76,093,152	-	17,093,360	93,186,512
TOTAL	\$451,224,189	\$298,035,637	\$109,934,541	\$859,194,367
TOTAL COUNTY BUDGET (ALL FUNDS) - MARICOPA COUNTY*				\$2,208,474,790
CRIMINAL JUSTICE/JUDICIAL BRANCH EXPENDITURES AS A % OF TOTAL COUNTY BUDGET				38.90%

*excludes special districts

FY15 Budget

DEPARTMENT/OFFICE	GENERAL FUND (\$)	DETENTION FUND (\$)	GRANT/OTHER FUNDS (\$)	TOTAL (\$)
ADULT PROBATION	48,375,459	26,843,287	16,304,003	91,522,749
ASSISTANT COUNTY MANAGER 950	534,097	394,478	89,121	1,017,696
CLERK OF THE SUPERIOR COURT	34,704,601	-	8,385,254	43,089,855
CONSTABLES	2,917,302	-	-	2,917,302
CORRECTIONAL HEALTH	3,180,331	58,229,181	-	61,409,512
COUNTY ATTORNEY	83,508,918	-	15,843,054	99,351,972
INTEGRATED CRIM JUSTICE INFO (ICJIS)	-	1,628,554	-	1,628,554
JUSTICE COURTS	17,681,657	-	7,317,800	24,999,457
JUVENILE PROBATION	17,279,942	34,398,313	8,335,868	60,014,123
MEDICAL EXAMINER	8,261,393	-	-	8,261,393
PUBLIC DEFENSE SYSTEM	117,790,754	-	2,126,630	119,917,384
SHERIFF	109,932,119	207,527,876	23,218,858	340,678,852
SUPERIOR COURT	84,634,124	-	15,882,423	100,516,547
TOTAL	\$528,800,696	\$329,021,689	\$97,503,011	\$955,325,396
TOTAL COUNTY BUDGET (ALL FUNDS) - MARICOPA COUNTY*				\$2,211,128,982
CRIMINAL JUSTICE/JUDICIAL BRANCH EXPENDITURES AS A % OF TOTAL COUNTY BUDGET				43.21%

*excludes special districts

Maricopa County Justice Council (MCJustice)

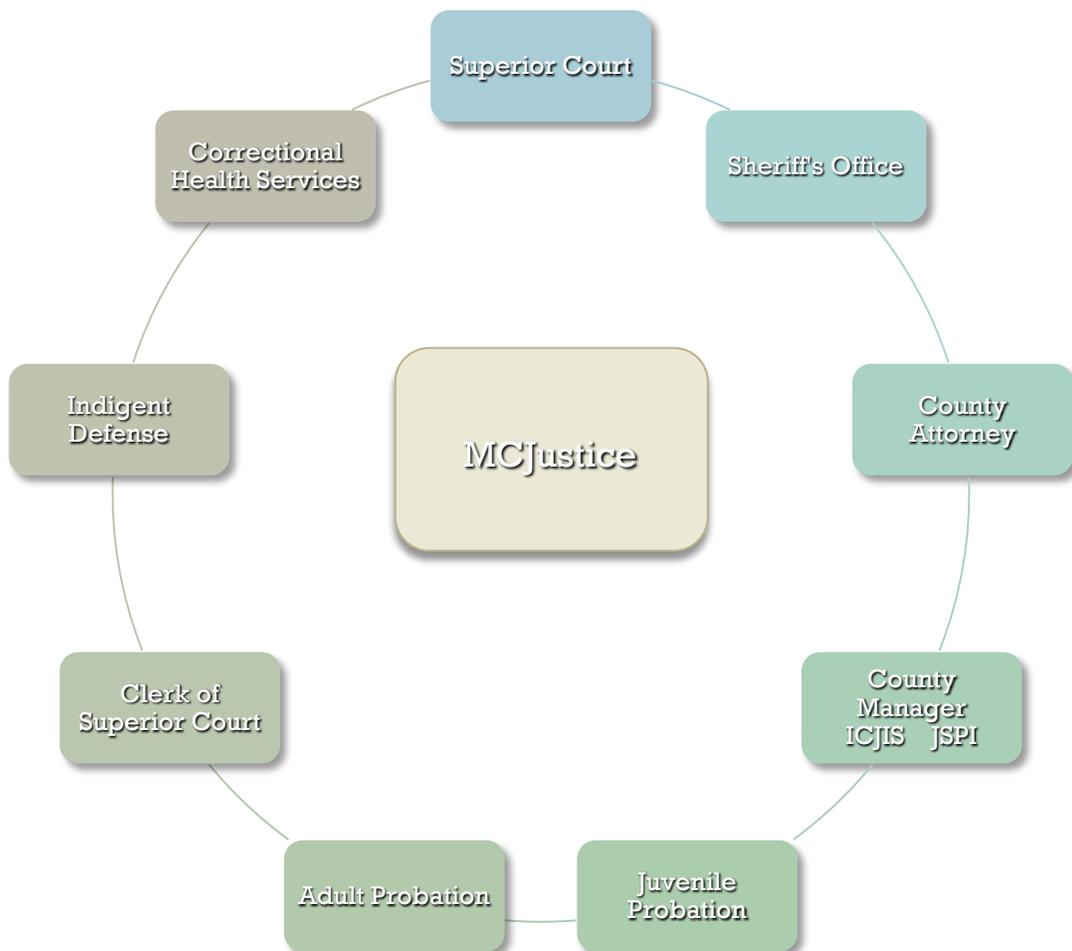
MCJustice is a body of Elected Officials and Appointed Leaders of Maricopa County representing agencies and departments involved in the adult and juvenile criminal justice systems.

MCJustice Mission

MCJustice provides collaborative, innovative, and evidence-based problem solutions* to members, people involved in the criminal justice system, and community stakeholders, and effectively communicates them to all, so they can have effective, efficient, and accountable public safety and justice programs that keep our community safe.

* Decisions are made based on prior measurable results. Prior measurable results may span a continuum including research from comparable systems, early evidence from pilot programs, and solid evidence of success in Maricopa County.

Members include:



MCJustice Operating Guidelines

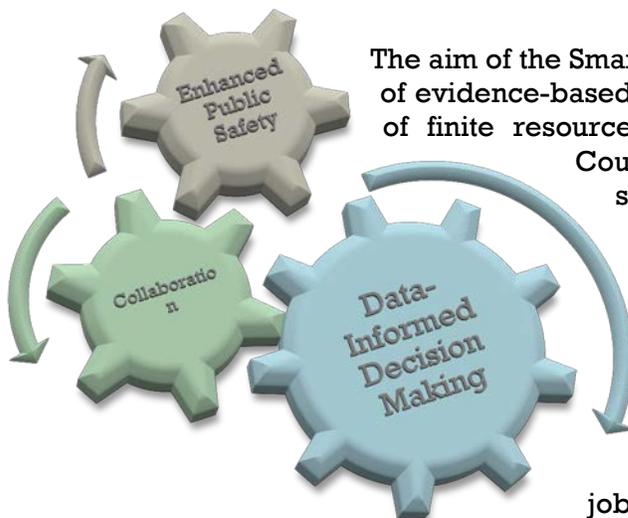
Open Forum – MCJustice is a collaborative group that member partners can use as an open forum for problems and areas for improvement that affect more than one MCJustice member. It prioritizes issues to identify appropriate working groups, evaluate potential solutions and make recommendations to MCJustice members.

Cost Control – MCJustice works to control costs in the criminal justice process. Prospective changes that might affect other MCJustice partners are brought to MCJustice in an effort to anticipate potential unintended consequences and to control any resulting cost increases. Also, partners identify any resulting cost increases in the parts of the criminal justice process, and work with MCJustice to control them.

Smart Justice Council – Due to human costs, and increased costs across the criminal justice process, MCJustice makes efforts to reduce recidivism. Therefore, an important initial MCJustice effort is to gather information and recommendations from the Smart Justice Council. MCJustice provides guidance to the Smart Justice Council and facilitates the implementation of accepted recommendations that are expected to improve community reintegration and reduce recidivism.

Smart Justice Council

The mission of the Smart Justice Council is to work collaboratively and leverage resources to ensure targeted Maricopa County justice-involved individuals have access to the necessary services so they can become functional, law-abiding and healthy residents upon reentry to society after incarceration.



The aim of the Smart Justice Council is to promote the application of evidence-based principles and practices which focus the use of finite resources to improve public safety outcomes. The Council promotes practices which are most successful at deterring crime and protecting the public. Informed by the Risk-Need-Responsivity model, moderate-to-high risk-to-reoffend offenders are targeted for treatment interventions that address criminogenic needs. Whenever possible, low risk-to-reoffend justice-involved individuals are managed so they remain connected to the pro-social factors (e.g., jobs, school, family, etc.) that keep them low risk

while minimizing the unintended negative effects of criminal justice responses.

Smart Justice Council Accomplishments in FY15

In FY15, the Smart Justice Council accomplished the following in support of this effort:

Program Evaluations

JSPI conducted a program evaluation of the Thinking for a Change (T4C) program as implemented by Adult Probation and the Maricopa County Sheriff's Office. Promising results were found for reduced recidivism rates. The Peer Navigator program is a 'warm transfer' program pairing an inmate reentering the community with mental health diagnoses to a peer that can help assist in the reentry process. It was found to have significant reductions on recidivism for people who were referred to the program.

Housing by Proxy

The Maricopa County Sheriff's Office began using the Risk to Recidivate Score (RRS or 'Proxy') to assist with inmate housing decisions. The pilot cohort consists of minimum and medium level security inmates being housed in Durango, Towers, and Lower Buckeye Jails.

Breaking Gendered Assumptions

Breaking Gendered Assumptions was an exploratory qualitative study of justice-involved women and women with justice involved dependents. The study focused on determining how women become involved in the criminal justice system and the needs of justice involved women.

The exploratory study concluded that female offenders in Maricopa County have similar pathways to offending when compared to female offenders nationally. One principal theme specifically related to the Maricopa County sample was the role of health crises as a turning point (e.g., death of family member while in adolescence). Regarding the identified needs and opportunities to successfully leave the justice system, the role of community and its resources were identified as critical.

Jail Practices

Maricopa County Sheriff's Office has engaged a consultant to review its classification system. Correctional Health Services is involved in MCSO's evaluation of the past classification statuses and the revised classification system will utilize the NIC published *Gender Informed Discipline Guidelines*.

Seriously Mentally Ill (SMI)/General Mental Health Jail Population:

Meetings were held with all of the Regional Behavioral Health Authority (RBHA) mental health service providers who provide gender informed services. The intent of the meeting was to reduce barriers to community staff involved in release planning for women, and increasing warm transfers to the community. This resulted in increased badging of peer navigator staff and easier access into the jail for meeting with women.

Elected Officials of Maricopa County Justice Agencies



Maricopa County Sheriff's Office

Joseph M. Arpaio

www.mcso.org

Maricopa County Attorney's Office

Bill Montgomery

www.maricopacountyattorney.org



Maricopa County Clerk of the Court

Michael Jeanes

www.clerkofcourt.maricopa.gov

Annual Report: www.superiorcourt.maricopa.gov

Maricopa County Justices of the Peace

**C. Steven McMurry, Presiding Justice
25 Justice Court Precincts**

www.justicecourts.maricopa.gov

Annual Report: www.superiorcourt.maricopa.gov



Judicial Branch of Arizona in Maricopa County

www.superiorcourt.maricopa.gov



Presiding Judge Norman J. Davis

Annual Report:

<http://www.superiorcourt.maricopa.gov/MediaRelationsDepartment/Publications/>



Directory

Maricopa County Board of Supervisors

www.maricopa.gov

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301 W Jefferson, 10th Floor
Phoenix, AZ 85003

District 1 Supervisor, Denny Barney ----- (602) 506-1776
District 2 Supervisor, Steve Chucri ----- (602) 506-7431
District 3 Supervisor, Andrew Kunasek ----- (602) 506-7562
District 4 Supervisor, Clint Hickman ----- (602) 506-7642
District 5 Supervisor, Steve Gallardo ----- (602) 506-7092

Clerk of the Board, Fran McCarroll ----- (602) 506-3766

Maricopa County Management

County Manager, Tom Manos ----- (602) 506-3415
Deputy County Manager, Sandi Wilson ----- (602) 506-7280
Deputy County Manager, Joy Rich ----- (602) 506-3301
Assistant County Manager, Shelby Scharbach
----- (602) 506-1367
Assistant County Manager, MaryEllen Sheppard
----- (602) 506-8293
Assistant County Manager, Dr. Rodrigo Silva
----- (602) 506-8515

Maricopa County Sheriff's Office

www.mcso.org

Joseph M. Arpaio, Sheriff

Maricopa County Sheriff's Office ----- (602) 876-1801
550 West Jackson Street
Phoenix, AZ 85003

Enforcement Operations ----- (602) 876-1822
Patrol Bureau ----- (602) 876-4435
Enforcement Support ----- (602) 876-1895
Investigations Bureau ----- (602) 876-1813
Custody Bureaus ----- (602) 876-1810
Administration Bureau ----- (602) 876-4400
Financial Bureau ----- (602) 876-5495
Technology Bureau ----- (602) 876-1625
Information ----- (602) 876-1000
Jail Information ----- (602) 876-0322

Maricopa County Superior Court

www.superiorcourt.maricopa.gov

Norman J. Davis, Presiding Judge

Maricopa County Superior Court ----- (602) 506-6130
125 W. Washington, 5th Floor
Phoenix, Arizona 85003

General Information ----- (602) 506-3204
Adult Probation ----- (602) 506-7249
Civil Court ----- (602) 506-1497
Conciliation Services ----- (602) 506-3296
Court Security ----- (602) 506-6084
Court Technology Services ----- (602) 506-7644
Criminal Court ----- (602) 506-8575
Domestic Violence Prevention Center ----- (602) 506-5553
Family Court ----- (602) 506-1561
Human Resources ----- (602) 506-4343
Jury Commission/Assembly ----- (602) 372-5879
Juvenile Court ----- (602) 506-4533
Juvenile Probation ----- (602) 506-4011
Law Library ----- (602) 506-3461
Mental Health Court ----- (480) 344-2006
Northeast Regional Court ----- (602) 372-7601
Northwest Regional Court ----- (602) 372-9400
Probate Court ----- (602) 506-3668
Southeast Regional Court ----- (602) 506-2020
Tax Court ----- (602) 506-8297
Training ----- (602) 372-0603
Self-Service Center ----- (602) 506-SELF

www.superiorcourt.maricopa.gov/SuperiorCourt/Self-ServiceCenter/

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